

DOE-CEG Telecon Notes

6/20/02 – By T. Ross Hallman, DOE/NETL

Agenda

- ◆ Welcome - Background
 - ◆ Draft Charter (see attached)
 - ◆ Organization - OMBE/OECM Sponsor, NETL technical lead, Programs / Field Offices, DOE/Contractor
 - ◆ Communications - E-mails, Web-Site (TBD)
 - ◆ Activities / Priorities - Cost and Schedule Estimating Guide, Standards, Historical Info, Lessons Learned, etc.
 - ◆ Other Topics to Discuss / Share, as necessary...
 - ◆ Next Telecon (NOTE CHANGE) Tuesday, 7/23/02 1:00 PM EST. An Agenda and Call-in Number will be sent out ~1 week in advance.
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Notes:

- ◆ Welcome - Background / History
 - Cost and Schedule Estimating issues that have been around for a long time have not changed.
 - 1984 memo from DOE/HQ John Scango addressed Cost Estimate Quality Initiative and started CCMD, sponsored by MA, then FM.
 - CCMD did several positive things including the establishment of the Volume 6 Cost Guide (currently in the directives system as DOE G 430.1-1 Cost Estimating).
 - In 1996, the ACE Team was chartered. An EM initiative, which started as a 'fed-only' group. Activities include the ECES development, ECAS, RACER models, the Cost Estimating and Validation Lessons Learned Workshop, and others. Interacted with other federal agencies, in the context of Environmental cleanup.
 - In 1999, FM was replaced by OECM in an effort to improve Project Management issues in the department. Key HQ personnel, although moved to various other organizations, still have a working interest in project consistency and standardization issues.
 - Today we still have issues regarding Consistency and Standardization in our Cost and Schedule Estimates. There have been numerous GAO and IG reports, where Cost and Schedule reliability is an issue.

- In 2000, OECM signed a Memorandum of Agreement with NETL's CABA Division (Center for Acquisition and Business Excellence, Karl Stoeckle, DD) to manage the departments Cost and Schedule Estimating issues for OECM. NETL's CABA Division includes ~15 folks with various technical background and experiences in PM areas. Terry Brennan's primary focus, right now, is VE, where we have specific requirements from OMB and our IG's office to provide VE data annually. Pete Klemkowsky manages the EIR process for OECM. Jeanine Hoey manages Scheduling issues. Rob Martinez manages Acquisitions for OECM. And Ross Hallman is responsible for Cost Engineering Issues.
 - In 2001 NETL drafted a paper regarding Cost Engineering in the DOE. Essentially, it was determined that there are many ways we could still improve on our Consistency and Standardization issues. And much has changed since CCMD discontinued. [This paper may soon be finalized and distributed to better document where the DOE-CEG is headed.]
- ◆ Draft Charter (see attached) [Please send me any thoughts you may have on this.]
- AACE Partnership Agreement, to be re-signed soon.
 - Includes all aspects of DOE: Programs, Projects, Sites, Contractors.
 - Primary focus is "Projects", as covered by DOE O 413.3. However, applicability may be wider.

Currently it may read too broad or too narrow in places. The intention of the DOE-CEG Charter, and the first teleconference, is to establish the "Why", "What" and "Who" of the CEG. The "When" and "Where" will be determined, per activity as appropriate.

◆ Organization
 OMB/OECM Sponsor
 NETL Technical Lead
 Programs / Field Offices
 DOE/Contractor

◆ Communications
 E-mails
 Teleconferences
 Web-Site (TBD), probably will be linked to the EVMIC Web Site, PARS, OECM, and/or others.
<http://evms.doe.gov/>
<https://pars.energy.gov/default.asp>

<http://www.mbe.doe.gov/oecm/index.html> or
<http://www.mbe.doe.gov/crOrg/me90.htm>

- ◆ Activities / Priorities – needs to be arranged (short and long term), prioritized, and budgeted, as necessary. [Please provide any input as to other initiatives and their priorities.]
 - Cost and Schedule Estimating Guide (revision to the current DOE G 430.1-1)
 - Standards
 - Historical Info
 - Lessons Learned
 - Others

- ◆ Other Topics Discussed / Shared
 - LANL PM Educational Initiative
 - Contingency, still an issue – had to limit discussion – maybe need to have a specific call or meeting and offer resolution.
 - Earned Value, Standards, FAR References to EVM – maybe need an Acquisition Letter for EVM (?)
 - Performance-Based Management
 - Input to OECM's Program and Project Management Manual – The CEG will be primary Cost and Schedule input, but OECM may also get input from the DOE Programs, regarding Cost and Schedule issues.
 - Historical Cost Information - still important.

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